



Ngati Pahauwera Development Trust
Maure Mahi Mauri ora
Communication Hui

Why do we exist?

- ▶ The Ngāti Pahauwera Development Trust is a organisation forged out of a hundred and seventy years of struggle by our Tipuna and recent Ngati Pahauwera activists to get our lands back and protect our taonga tuku iho
- ▶ The achievement of the settlement and the redress packages bestows on us a obligation to use these resources wisely so we can fulfil the dreams of past, present and future generations
- ▶ Settlement Redress includes letters of engagement with Government departments so our settlement funds would not be expected to replace the obligations of Government departments but focus on our own priorities

What do we do is determined by:

- ▶ The Deed of Settlement, Our Constitution , Strategic Plans
- ▶ The NPDT Trustee have a constitutional obligation to develop strategic plans
- ▶ These are refreshed on a yearly basis and set the basis for the annual plans that are approved at the AGM
- ▶ The Trust is currently refining its Strategic Plan
- ▶ These plans set the priority of goals and spending for the year
- ▶ They sit along longer term plans including the five year plans

Vision: Te Oranganui o Ngati Pahauwera

We will achieve the vision by:

- ▶ Strengthening Pāhauweratanga
- ▶ Sustainable whenua and resources
- ▶ Growing whānau household income

When we are clear on our purpose, we will know how best to focus on what really matters for us. This is good for decision making because every decision can be tested against the purpose

1) Strengthening Pāhauweratanga

- ▶ We have a vision of our future generations possessing an in-depth knowledge of Pāhauwera tikanga, history, whakapapa, pakiwaitara, waiata, whakatauki and te reo Māori
- ▶ Our emphasis will be on maintaining and transmitting cultural knowledge that is unique to Ngāti Pāhauwera
- ▶ Many of our kaumatua and pou herenga are passing and it is vital that capture our matauranga and make this available to our people
- ▶ The construction of a Virtual Marae will enable descendants living away from the ahi kā to participate in marae activities and retain links with their whānau, people, and culture

What are we doing in that area?

Currently we have staff working on:

Wānanga and Reo Classes	Duane Culshaw
Archival information and Photo Digitisation	Rita Morrison
Video interviews for Oral History	Derek Huata
Additionally good historical information has been gathered as part of the Takutaimoana Project	Bonny Hatami
Beneficiary Roll (Iwi Database/Whakapapa)	Michelle Tuhi
Education Data Base	Teina Boasa-Dean


2001	2006	2013
Not available	1,761	2,328

<1%

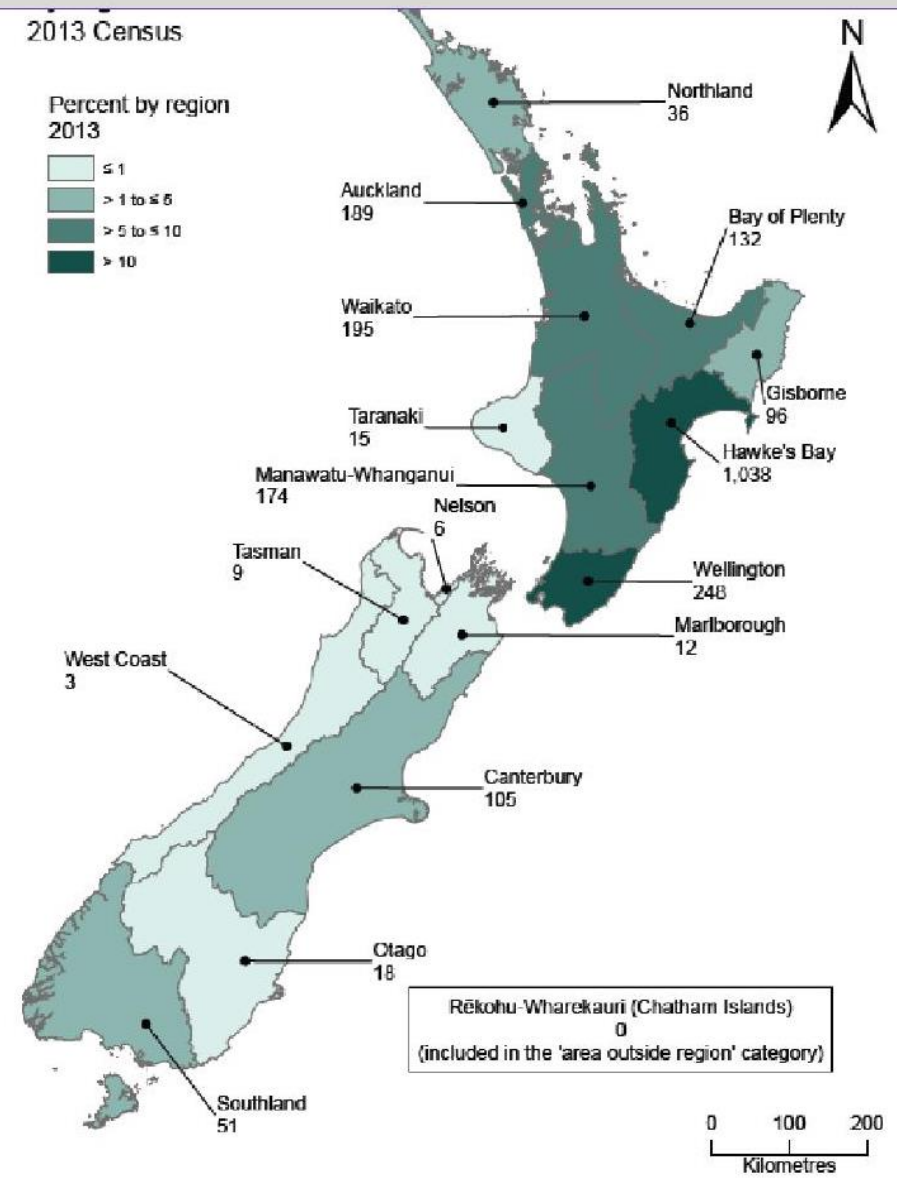
of Māori belong to Ngāti Pāhauwera

30.3% of Ngāti Pāhauwera can hold a conversation in te reo Māori

How Ngāti Pāhauwera compares with the total population of Māori descent*

	Percent of people with a formal qualification	70.0%	vs	68.7%
	Percent of people in the labour force	70.3%	vs	68.4%
	Median income	\$23,400	vs	\$23,700
	Percent of people who own the dwelling they live in	32.9%	vs	31.2%

*For people aged 15 years and over.



Source: Statistics New Zealand

2) Growing whānau household income

- ▶ Research shows that growing the household income has a multiplier effect. It means that families can afford better food, housing, and healthcare, and can prioritise social connectedness, education and better employment
- ▶ We aim to help Ngāti Pāhauwera whānau grow their household income, this will improve the quality of life of our iwi members
- ▶ This is a way to ensure that every Ngāti Pāhauwera whānau get a direct benefit from the iwi
- ▶ Ngāti Pāhauwera Development Trust plans to achieve this by initiatives to help reduce household bills, enabling whānau to manage money better, and finding ways for whānau to make money, such as facilitating employment options
- ▶ By 2020 we must have grown the disposable household income of whānau by more than 20 percent

Growing whānau household income

- ▶ Since 2012 The NPDT has facilitated the employment of 61 Ngati Pahauwera people through various projects and partnerships.
- ▶ A Employment Protocol has been negotiated with PAN PAC who will notify us of all jobs that come up in the Forest and Mill. In the case where a Ngāti Pāhauwera person has equal skill as a applicant they will have priority over others
- ▶ Pan Pac has also provided us with a graph of all jobs and the skills required for that role so we can identify training needs

Growing whānau household income

- ▶ Pan Pac currently has 22 Ngāti Pāhauwera people working for them and are currently seeking pruners and planters
- ▶ Ngāti Pāhauwera is working with WINZ and the unemployed can access WINZ supported products like training, gear and subsidies.
- ▶ Pan Pac and the Ngāti Pāhauwera Pig Hunting club have signed off on a mutually beneficial hunting protocol that enables the club to be responsible for managing the hunting in the forests whilst working with Pan Pac to avoid health and safety issues in areas where forestry operations are in Progress.
- ▶ There are special dispensations for Tangihanga

Growing whānau household income

- ▶ The Manaaki Committee is responsible for the policies and dispersement of charitable funds to the Iwi. A huge part of that has been educational grants as we see education and upskilling for employment as important
- ▶ The Trust has developed a Education Strategy and implementation plan so we can access resources from Government to offer and support relevant and successful education options for Ngāti Pahauwera members
- ▶ We hope to put more emphasis on vocational and community education so we are training people for the jobs that exist and will develop in the future
- ▶ For example Ngāti Pāhuwera now has entered the honey business and now has beehives in the Mohaka forest area. There may be a opportunity soon to support the training of bee keepers and others as that project develops

3) Sustainable whenua and resources

- ▶ **Having rangatiratanga over our lands and natural resources is important to us**
- ▶ **Ngāti Pāhauwera will progressively acquire more land over time. To do this we need to maximise the cash returns from our existing assets and resources in an environmentally sustainable manner before we can purchase more land**
- ▶ **Ngāti Pāhauwera is concerned about the increasing degradation of our streams, rivers, swamps and lands. We will champion a clean and green environment and act as advocates to increase bird and freshwater fish life**

Takutai Moana

▶ Poututu to Ponui Application

Application is for Customary Marine Title (access and protection), Protected Customary rights (our customary activities) and Wahi Tapu. Evidence currently being assessed, currently first in the country to test the Act, Assessor reporting to the Minister around June

▶ Ponui to Esk Application

Application is for Customary Marine Title and Protected Customary rights. Going through due process, It covers areas claimed by other Iwi. Crown preparing report to give to Minister on whether to engage with us. We will contribute to this report.

River Restoration Project

- ▶ Ngāti Pāhauwera has nine people employed in two teams as part of the River restoration project
- ▶ The principle objective is to improve water quality in the Mohaka, Waihua and Waikari rivers through riparian fencing to minimise stock pollution. The project includes planting of native trees to filter phosphates and nitrogen
- ▶ Total riparian fence completed this year = 13km
Total repair and maintenance (R & M) = 4.5km
- ▶ The Fencing Team has also completed community projects like urupa, school, whanau and marae assistance
- ▶ Putere Lakes is a project on our radar for later this year

Government Engagement

- ▶ Ngāti Pāhauwera has comprehensive engagement with Local, Regional and central Government
- ▶ We access contracts, resources and funds from DOC, The Ministry of Environment, WINZ, Taurawhiri, Office of Treaty Settlements, Hawkes Bay Regional Council and The Ministry of Education
- ▶ Ngāti Pāhauwera have a seat on the Joint Management Committee and that Bill is due in Parliament for its second reading. It provides for joint Management on the Policy and Planning committee of the Hawkes Bay Regional council,
- ▶ The NPDT has contributed to discussions and submissions on Biodiversity Strategy, Turewhena Act, HBRC Ten Year plan, Hastings District Council plan, Exclusive Economic Zone legislation, National amendments for Telecommunication standards, Global warming targets and many others.

The Ngati Pahauwera Commercial Development Trust

- ▶ The NPCDT manages the commercial assets of the Trust.
- ▶ The activities of the commercial arm are limited to the terms of a Management agreement with the NPDT Trustees.
- ▶ Additionally the Directors must comply with a SIPO which are policy guidelines on investment that must also be endorsed by the Trustees.
- ▶ The Company does not manage all of the assets of the Trust, some 2500 acres of Doc land are managed by the Trust.
- ▶ The following asset values table does not include the Trusts carbon credits as the value of those have been destroyed as the result of the government purchase of cheap offshore carbon. The Iwi leaders forum is attempting to get the government to compensate Iwi For its actions

Asset Values (\$million)

Asset Values (\$million)	April 2015
Cash Deposits	9.5 m
Equities	6.3m
Farms	10.9m
Forest Land	19.5m
Total	\$46.2m

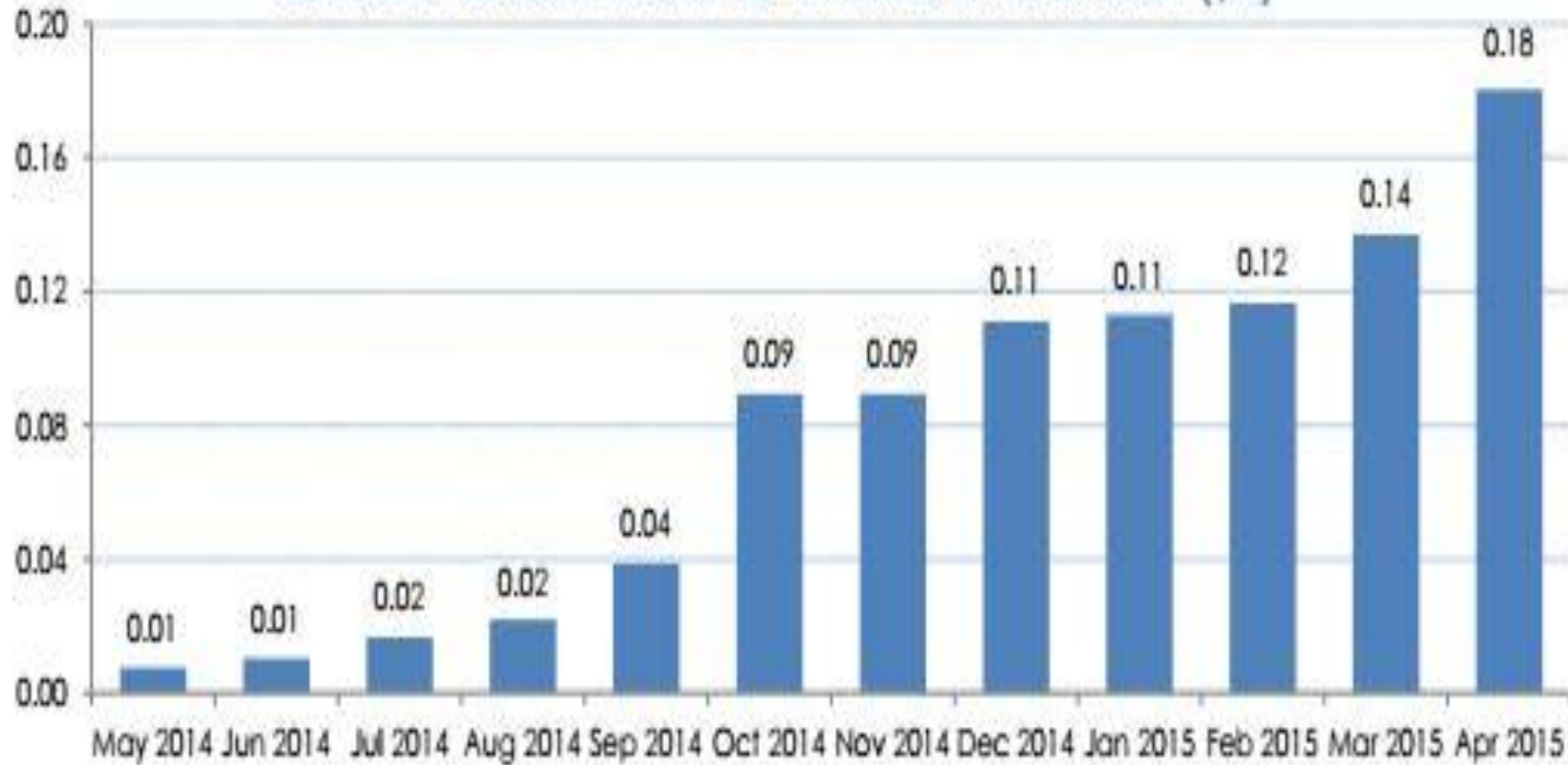
The purchase of farms has shifted the cash deposits dollar values.

Forests have been revalued and increased \$7m

The farms have had some investment to improve facilities, fences and fertilizer and would show a increase in asset value if revalued.

Equities Growth

Cumulative dividend income last 12 months to month shown (\$m)



Assets	\$6,950,387
Distributions paid out since commencement	\$180,230

Farms

- ▶ In 2012 the NPDT Trustees decided to build a successful agribusiness to make it a economically viable proposition to progress the aspiration of the Treaty claims to seek the return of our lands.

- ▶ Acquisitions include:

Rawhiti station was gifted as cultural redress at no cost as part of the settlement.

Chimney Creek purchased as part of the Settlement

Omahara purchased to link the two separated parts of Rawhiti

Pihanui station purchased recently to add scale and expertise

Kakariki station (settlement 30 June)

Due Diligence

- * The Company NPCDT LTD has focused on research, data collection and collaborative investigation as the basis of its Agribusiness practice.
- * This has included collaboration and information sharing with other farms / trusts/ Iwi and includes partnering with government agencies M.P.I, Ag research Callaghan Innovation, Poutama Trust, Food & Plant in the research.
- * The Company has negotiated funding from the Ministry of Primary Industries to complete an integrated farmland Strategic plan, Sustainable land development options and the identification of markets, and marketing specialists and partners to exploit value chain
- * The company has engaged a Chief Commercial Officer with a Agribusiness management and science background to manage the company business

Farming Goals

- * Achieve Scale
- * Optimise productivity through innovation & technology
- * Find alternative profitable land use options
* eg horticulture, honey, cropping sheep & goat milk
- * Breeding / finishing

PAN PAC Paroa Negotiations

- ▶ The Ngāti Pāhauwera Development Trust has facilitated negotiation with Pan Pac and Paroa Trust to enable Pan Pac to log and cart timber through Paroa farm to the state Highway. Paroa received compensation for rights of passage and farm disruptions from Logging Trucks
- ▶ All NPDT Trustees had a conflict of interest as Paroa is a Ngati Pahauwera farm and they or their family members or spouse are owners
- ▶ The conflicts of interest were declared and managed so there was no disadvantage or bias in favour of Paroa Station.
- ▶ The two Trustees of Paroa who are also on the NPDT did not participate in the negotiations on behalf of the NPDT but the other Trustees did

PAN PAC Paroa Negotiations

- ▶ Failure to engage with Pan Pac would have resulted in the loss of thousands of dollars. This would have breached our obligation as Trustees by failing to act in the best interests of the Trust.
- ▶ The Paroa Trust has consistently supported Ngāti Pāhauwera sports groups, Marae, the Kaumatua van and the school long before the settlement and is deserving of the support by the Ngāti Pāhauwera people and the NPDT

Forestry opportunities

- ▶ PAN PAC and the NPDT are discussing the extension of the CFRT lease agreement. The current lease income is \$911,000.00 p.a. Much of the land is steep and Forestry is currently the best Commercial use of the land
- ▶ The cost of afforestation and the unknown market and environmental risks means we are better to let PAN PAC be the investor and take the risk
- ▶ Ngāti Pāhauwera is looking at planting manuka and other native plants for honey and medicinal plant material for a company we have shares in that makes medicines for export.
- ▶ The Government has recently announced it will subsidise the funding of forestry and manuka
- ▶ Another under forest cover plant the Company has been investigating is ginseng

Reviewing the Organisation

- ▶ It is a healthy practice of organisations to have independent Reviews of its practices and operations and The trustees did so twice in the last financial year
- ▶ Post Governance entities are organisations that face new challenges daily. We will not always get it right but we can learn and improve with guidance
- ▶ The Reviews were internal documents to help guide the Trustees so are for our benefit as the recommendations provide another perspective to improving our business

Communications

- ▶ Another area we have identified as a priority for review is effective and relevant communication with our members.
- ▶ We acknowledge that managing effective communication to the Iwi was not a strength in the past
- ▶ The Trust is now engaging with our members to identify what communications they want and what means of communication the Trust should utilise
- ▶ We have sent out a survey by email. We are targeting face to face workshops and information exchanges at various locations